

RISK REGISTER		Local Housing Company			Feb-19			Mark Barrow						
APPENDIX H														
A	B	C	D	E F G			H	I	I				J	
				Likelihood	Impact	Risk Rating (E X F)			Risk Exposure High Medium Low Very Low	Rationale for risk changes	Shropshire Council Outcomes			
Risk No.	Description of Risk	Officer responsible	Current Controls In Place										Healthy People	Resilient Communities
1	Insufficient expertise within Council to deliver development programme.		Appointment of experience staff and utilisation of external expertise.	3	5	15	Med					x		
2	Ineffective and unsuitable governance structure put in place results in conflict of interest Council Vs LHC.		Legal and governance advice from T&H provided throughout the project and shown in business case.	2	5	10	Med					x		
3	Lack of suitable Council owned land to deliver expected numbers of homes.		Assessment of land alongside colleagues within Planning and Estates Teams. Land disposals to be agreed in advance. Land will also be purchased.	3	4	12	Med		x	x	x	x		
4	Wrong company model and structure put in place. Council needs to be clear what the companies aims are and what should be achieved with Member and Senior Officers.		Extensive research carried out and professional advice. Members briefings have taken place and Scrutiny Committee in place to oversee.	2	5	10	Med					x		
5	Breach of legal powers and state aid rules resulting in potential fines and reputational damage.		T&H appointed to provide legal advice.	2	5	10	Med					x		
6	Members roles are clear to avoid any conflict of interest.		Roles clearly defined and supported by company structure. Legal advice provided by T&H.	2	5	10	Med					x		
7	Once established the LHC pursues its own objectives resulting in failure to deliver Council requirements and necessary financial return.		Within Governance structure the Council to retain control via Articles of Association and Share Holder Agreement. Business Plans approved by Council.	2	5	10	Med					x		
8	Inappropriate staff structure and resource levels are put in place. Insufficient staff resources to take forward delivery. Too much staff resource creates an overhead burden on LHC.		Staffing to be kept minimal and utilisation of external expertise.	2	5	10	Med					x		
9	Local Housing Company is not profitable and is unable to repay debt to council and to return dividend payments.		Professional Development Appraisals to be carried out. Starting with two proof-of-concept developments which are considered relatively straight forward to deliver. Should there be a scenario where a market property does not sell, it	2	5	10	Med					x		Jul-18

